

Port 2050

What could shape the port of the future?



TRENDS EMERGING NOW



Physical

- · Ports as hubs for wider economic activity - logistics, manufacturing, 'free areas'
- More solutions specific for customers
- Decline in coal and hydro-carbon cargoes
- Connectivity ongoing shift to multi-modal
- More flexible usage of assets

- Large scale port-based value addition
- Connectivity
- Focused key trade corridors
- More & better integrated hub & spoke water borne freight



Augmentation and Automation



- · Remotely operated equipment (e.g. cranes)
- Autonomous operations (e.g. container yards)
- Operators as supervisors & technology users



· Ports as data platforms (e.g. Port Community Systems and advanced inventory systems)

Digital

- · Providing tracking data
- · Blockchain and 'smart contracts'
- · Cyber security as a core skill



- Ports as (renewable) power stations
- Electrification of processes and plant & equipment
- · Reducing emissions and improving air quality through smarter operations (e.g. Vehicle Booking Systems)
- UK as a key influencer of global standards

- Use of data for real time utilisation
- End to end supply chain visibility - Adaptable buildings / space
- New modes (e.g. hyper loop)
- Constrained assets / 'capacity markets'

- Further applications of enhanced technology developments
- · An Internet of Things enabled world
- New business opportunities 'Air Traffic Control' for near UK waters; drone operation hubs; human services to enable remote / autonomous operations
- Changed roles for human interface
- · Applying Artificial Intelligence, Machine Learning, 'Digital twins' and other advanced analytics for applications such as predictive planning & operations, self diagnosis
- Seamless end-to-end data supply chains - data as a service
- Large scale blockchain adoption
- More dynamic charging in response to demand

- Large scale alternative fuelling
- Ports as key nodes in energy transition - both as consumers & enablers
- Electric vessels for some uses (e.g. coastal feeder services)
- Natural capital businesses
- Use of advanced analytics in monitoring & approvals
- · Appropriately integrated regulatory framework

POSSIBLE FUTURE GAME-CHANGERS —



THE HUMAN DIMENSION

Challenges but also opportunities

- Safer jobs Less man / machine interface, height, confined spaces
- Different jobs e.g. high intensity crewing, data services
- · Better jobs more skilled, new skills
- Balance Increased gender diversity
- · Continuity Ports will remain significant sources and catalysts of employment



THE ROLE FOR GOVERNMENT

Create an enabling framework for investment, development and innovation

- Do provide infrastructure physical and knowledge; set a consistent long-term direction; join and align the regulatory framework with strategic goals (e.g. trade)
- Don't pick winners, over regulate



Member ports

Some examples of activity

The UK's major ports handle

75%

of UK seaborne trade – fundamental for a confident, global trading nation

BELFAST

Major development & revitalisation of port area – including a film studio

LIVEDDOOL

£400m investment in Liverpool2 expansion of UK's largest transatlantic port

PORT TALBOT

Critical to the UK steel sector and the manufacturing it supports

BRISTOI

Providing offsite modular construction as well as port facilities to support strategic energy infrastructure development

SOUTHAMPTO

UK's largest cruise terminal and a crucial export point for the UK car industry

GRANGEMOUT

Scotland's largest container port, handling up to 30% of Scotland's GDP

TEE

Versatile gateway to the North and cornerstone of regional regeneration

HULL

Ground breaking joint venture with Siemens to produce wind turbine blades on the port

IMMINGHAM

LOWERSTOFT

UK's largest port by volume from a wide range of cargoes

FELIXSTOWE

UK's largest container port, handling the world's largest vessels in operation for 50 years

TILBURY

£100m Tibury2 development, regenerating a former power station site

LONDON GATEWAY

£1.5bn invested in creating a cutting edge container port on a former oil terminal site

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